

# POPO LOS DIÑOS

**2020-2021 ANNUAL REPORT** 



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# Letter from the CEO & **Board of Directors Chair**

Dear Para Los Niños Supporters,

Our 2020-2021 program year was unlike any other in PLN's history. We saw the continuation of our work to combat the impact of COVID-19 -- relief efforts that had started at the beginning of the pandemic-- and by September 2020, our first classrooms started to reopen. What we learned from those initial re-openings about protecting our children, families and staff laid the groundwork for a more comprehensive return to classrooms, offices and in-person programming throughout the rest of 2020 and into 2021. Our physical safety protocols were, and continue to be, mighty, extensive, and effective. But what we did, and what we learned, goes way beyond physical safety.

True to who we are at Para Los Niños, we recognized that the community we serve is disproportionately impacted by this crisis, and that the way to address that impact was to lean into our relationship-based approach. For us that has meant understanding that the path to wellness is in our deep connection with the children, youth and families we serve, and in building on and nurturing that connection to mount a collective response to a daunting crisis. The pandemic has only compounded the effects of generational and institutional inequity - and it has lit a fire under our work and increased the urgency to deepen the relationships we have with those we serve in order to combat the trauma they face every day.

This has been a year of many unique challenges, but also of so many achievements. The resourcefulness of our students, families, staff, and communities continues to amaze us all. Faced with unprecedented barriers, our attendance was high and enrollment in mental health support actually increased.

Additionally, our community work expanded to reach many more of those in need, and to lift voices towards systemic change – to address the issues defined by our communities as key barriers to success. Whether it was through our work to distribute food, supplies or technology, surveys, gatherings or focus groups, we met our community members online and safely outdoors to listen, learn, and strategize as to how we could maximize our support.

As you look through this report, we hope you feel proud to be a supporter of what we all accomplished together. Our recognition in this year's issue has expanded to include in-kind donors and partners, because, like no year before, this year it truly took all of our networks to help children, youth, and families thrive.

We know you too will be inspired by the stories of Lucia and Janet included in this report. They are just two of so many, but their journeys reflect the people of Para Los Niños. The strength and determination evidenced in their stories is a constant reminder of the importance of our work. We are here to be that extra hand, the connection to a resource, and the partner through difficult times as our children, youth, and caregivers strive to take the next step toward their goals.

We hope that you will take a few minutes to peruse our website, paralosninos.org. We have revamped our online presence to put our mission in the foreground and to emphasize the expansive impact we have on the Los Angeles communities we partner with each day.

Thank you for being in our family,



**Drew Furedi** President & CEO



Marjorie Ehrich Lewis Board of Directors, Chair

# Who We Serve

All children, youth, and families should have the opportunity to reach their fullest potential.

No one should be held back based on their income, immigration status, home language, or zip code. While research shows that these factors can create barriers, Para Los Niños partners with our communities to help students and families get to where they want to be: ready, for a future of their choosing.



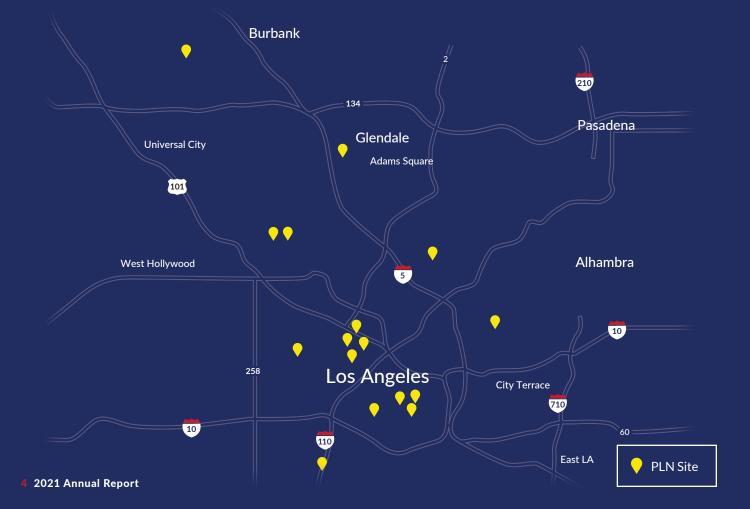
Under majority of families receiving support from Student &

**Community Services** 



Spanish as their primary language parents do not have a high school diploma

#### We serve families from all across Los Angeles County.



## **Our Model**

We believe in the children, youth, and families we serve. Through excellent education, supporting powerful families, and strengthening our communities, we can all thrive together.





At our seven early education centers, we provide more than 450 children with high-quality academic, social, and emotional education to become lifelong learners. Working closely with children as young as six-weeks and engaging parents, we ensure they have a strong support system that will carry them to success well beyond preschool.



# Education

Our Gratts Primary Charter School, Charter Elementary School, and Charter Middle School provide quality education, wraparound services, and after-school services to nearly 1,000 children grades Transitional Kindergarten (TK) - 8. Our project-based approach keeps students intellectually enriched and our social emotional integration develops vital skills like confidence and character.



# **Workforce Services**

Over 2,000 youth and adults are provided opportunities and support to complete high-school, move on to college, build their careers and engage in their community each year. Through workshops, mentorship, internships, and case management, our staff helps to open new opportunities for students and families to become self-sufficient and reach their full potential.



# & Community Services

We build a strong foundation with thousands of children and adults annually through leadership and support groups, ESL education, in-home counseling, clinical support, and parenting workshops. Our services strengthen families and create a supportive community to help children and families thrive.

# **Our Impact**

The Para Los Niños model provides a comprehensive, holistic approach to break the cycle of poverty and help children and youth thrive.



# 1.5 million

Meals served to PLN families and community members



# 18,556

Hours of mental health sessions for children, youth, and families



Youth received paid internships totaling nearly 90,000 hours and over \$1 million paid



Growth in reading comprehension at PLN Charter Elementary School across all grade levels



# 100%

Of Youth Workforce Services' college success program participants remained in school



# 3,447

Children and families received education and support from our **Student & Community Services teams** 

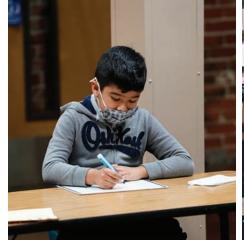
# Highlights of 2020

While the year posed extreme challenges, there were many moments to celebrate and opportunities to support our families like never before.

- Early Education centers re-opened their centers in addition to distance learning in September 2020 - starting with just over 100 students and quickly increasing to nearly 200 by Spring - allowing families to get back to work and students back on track.
- Charter Schools re-opened in April 2021 for high-risk, high-need students to have access to secure internet, technology support, and three meals a day.
- Youth Workforce Services partnered with the Los Angeles College Promise Program, ensuring that over 200 students from East Los Angeles College and Los Angeles City College worked one-on-one with academic advisors, received resources, job information, and were supported through the year.
- PLN saw an increase in parents enrolling in mental health services - a great sign that virtual sessions gave greater access, and that the stigma against therapy is shrinking.

- CARES Act granted \$1 million for 3,000 families to have food delivered to their homes for four months, plus hundreds of thousands of dollars in grocery gift cards.
- Ford Motor Company secured a discount on a new truck for our facilities team to manage the influx of donations and needs across our 17 sites, and donated air filtration systems for our classroom and 100,000 masks for our community.
- Celebramos on May 5, 2021 celebrated the moments of joy and hope through the difficult year - welcoming staff, donors, and families to join the fun.
- Over 1,000 residents, community based organizations, elected officials, and philanthropic leaders attended the first virtual Best Start Region 1 Driving Equity and Justice Community Town Hall on April 24, 2021. The initiative was funded by the Robert Wood Johnson Foundation to develop a call to action - a Community Bill of Human Rights.

Learn more about these highlights and more at paralosninos.org.







# **Therapy to Thrive**

Para Los Niños, mental health staff support our students, and students across Los Angeles. Three years ago, Daibelis "Dee" Yerena, LMFT, Intake Coordinator & Therapist at Para Los Niños, was referred a family from LAUSD whose daughter was seriously struggling in her kindergarten class. Every day the family would get a call that Lucia\* had left her class, had cursed at a teacher or student, or had thrown things out of anger. This impacted the whole family, and was threatening even their employment, as mom had to keep leaving to pick Lucia up.

The family felt that the school had labeled Lucia as a "bad kid" and wasn't supporting them. Lucia was falling behind at school due to all the time lost for discipline. Dee developed a plan, and started individual therapy sessions with Lucia, family sessions with Mom, Dad, Lucia and her little sister, and set meetings with the school to ensure Lucia was safe and on track.





Play and art based therapy sessions with Lucia allowed Dee to see the outbursts and connect with Lucia - building a safe and trusting relationship. Dee discovered that mom and dad often fought and Lucia was mirroring this behavior – just as her younger sister was starting to mirror her. Dee met with the parents for couple's therapy to help them communicate, build conflict resolution skills, and strengthen their relationship. "Doing all the sessions individual, couples, and family therapy really gives you the context to really support the family," says Dee of the benefit of PLN's integrated model.

Dee also met with teachers weekly, and supported the parents in formally requesting an Individualized Education Program (IEP) for Lucia to have the extra support she needed. With the IEP, Lucia was granted more time for subjects and placed in a smaller class setting. "From there

we started to see more and more progress," says Dee. "She started thriving academically, and in the classroom because of the relationship she was building with the teacher, and she was now seeing school as a support - not a threat."

Lucia's parents also now had the tools at home to connect with each other and with Lucia, to better support her. By June 2020, knowing the family was on the right track and trust was restored. Dee was able to close the case.

Recently, Dee received a call from Lucia's mom. "Mom called to share how she and her husband were doing well in their relationship, and that Lucia was doing well academically, that she was thriving."



# **Keeping Children and Staff Safe**

Para Los Niños prioritized how to get students and staff safely back in our buildings as soon as possible.

5+ training sessions conducted for staff and leadership to be informed on safety practices Over 10,000 masks distributed to children, vouth. and families

#### Covid-19 Vaccine

PLN supported the scheduling and transportation for COVID-19 vaccines to support community members and PLN staff to protect themselves and their communities

From the start of the pandemic, PLN established a COVID-19 taskforce to tactfully and efficiently address the needs of our children and families, but also the needs of our staff. In order to reopen our classrooms, we needed to communicate often with county and state officials, but also with our staff to ensure they felt supported during this uncertain time.

Despite the risks, our staff were eager to open our doors and engage with our communities. Many even met clients in parks with six feet distance and masks.

When the early education centers first opened in fall of 2020, our Early Education Team, Operations Team, and the COVID-19 taskforce quickly developed the protocol and laid the groundwork for the charter schools and family support services to resume in-person meetings as well. While we continue to adapt, we are confident in the safety of our campuses today and are hopeful as we learn more and more to keep all safe and healthy.

# Para Los Niños in the Community

In the summer of 2020, while communities across the world were still trying to find ways to meet the unprecedented needs of those most acutely impacted by the pandemic, the Para Los Niños Community Transformation teams expanded their efforts to directly respond to our families' areas of need.

Throughout the summer, our distributions of food, cleaning and hygiene supplies, served tens of thousands. With our deep community relationships - thanks in a very large part to our Promotora network, organization partners, and our dedicated staff, we quickly developed cooperatives with partners to ensure that distributions were promoted and accessible to those unable to pick up the goods in person by mobilizing delivery services.

Due to our great success in supporting thousands, PLN's Best Start initiative was granted \$1 million by First 5 LA in spring 2020 to support families in our Best Start communities, and another \$1 million by the Los Angeles County through the CARES Act in December.

PLN's Best Start Initiative maintained their monthly meetings online through additional partnerships with Child360, T-Mobile US, Jamf and EBF Inc. Together they provided 600 iPads to create a virtual collaborative space so meetings could continue.

Our Project Innovations LA (PILA) teams managed the Community Ambassador Network, created by the Department of Mental Health, to educate communities on COVID-19 and link residents to resources for PPE, cleaning supplies, educational resources, and vaccines.

Throughout downtown, East Los Angeles and Southeast Los Angeles, PLN was partnering with residents and organizations to support those who needed it most.



# **Community Impact**

32,000

Food boxes distributed through Best Start and Project Innovations L.A. efforts starting in March 2020 - and still going. 3,500+

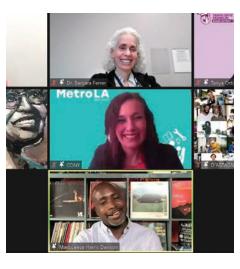
Supplies for infants and toddlers to stay healthy and dry - diapers, wipes, and formula.

862

Residents virtually attended COVID-19 presentations by Community Ambassadors, to keep safe and informed.







# Pro·mo·to·r/a

Promotoras/es are community members who are familiar with the norms, language, and habits of the neighborhoods in which they live. They are specially trained in community organizing and health education to engage, support and strengthen relationships with parents, residents and agency representatives around health, education, system navigation and leadership development. They facilitate authentic and transformative relationships through their shared experiences within the communities they serve.



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# What We've Accomplished

Despite the additional challenges of the year, our strategic plan moved forward. In year three of our five-year plan, we continued to build our internal systems and refined our curriculum for greater program continuity of care.

# In 2020-2021, PLN continued to build on our strategic plan work, here are some examples of the completed steps:

 Articulated Para Los Niños' Theory of Change, clearly defining the shared intended impact of all programs and departments to achieve the vision of PLN children and families. Defining this allows for the further development of aligned curriculum across all departments for a unified continuity of care.

Activities aligned to Program Goal 4: PLN leaders execute on an org-wide vision, implement aligned goals, and maintain a culture of compassion and excellence

Produced the PLN Community
Resident Engagement and
Leadership Development
Framework, a curriculum
incorporating best practices
from the field to ensure parents
and families have the skills and
resources necessary to create
change in their children's schools
and in their local communities.

Activities aligned to Program Goal 2: PLN families and communities are engaged and empowered

 Leadership Training series executed virtually for all PLN leaders – including sessions on performance management, reflective practice, and organization budgets – building stronger more equipped leaders for power teams in all departments.

Activities aligned to System Goal 1: Leaders have what they need to lead effective, successful teams.

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# Where We Are Headed

### **Program Goals**

- Children and youth are physically, socially and emotionally healthy.
- Families and communities are engaged and empowered.
- Children and youth are developmentally and academically successful, and ready for the future.
- Leaders execute on an organization-wide vision, implement aligned goals, and maintain a culture of compassion and excellence.

#### **System Goals**

- Leaders have what they need to lead effective, successful teams.
- Staff have what they need to provide excellent services.
- Organization is financially thriving.
- Stakeholders develop a clear growth plan.



By providing an excellent education from Pre-K through high school;



Building strong communities by recognizing families' assets and developing them as change agents;



Promoting powerful families through support programs and comprehensive social, emotional, and community-based services, and;



Para Los Niños will realize its vision of thriving children and youth.

## **Thank You to All Our Donors!**

#### Donors from July 1, 2020 - June 30, 2021

We appreciate the generous support from all the foundations, corporations, and individuals that make our work possible.

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# Join the Para Los Niños Futuro Family

Looking ahead to the next 40 years, we have established the Para Los Niños Futuro Family. This is a group composed of generous and forward-thinking donors who will support our long-term success through a planned gift. It's easy to do, and donors of all varieties are welcome!

There are creative and flexible giving options that can benefit you and the future of PLN. Donating real estate, stocks, or other assets in lieu of regular payments naming Para Los Niños as the beneficiary of a life insurance policy, or gifting other liquid or non-liquid assets, can also offer generous tax benefits. Ensure the sustainability of our organization in a way that makes your core values known to others.

Consult with your financial advisor to discuss your options, and contact us at futurofamily@paralosninos.org to learn more. Your support of our mission will be long remembered and serve as an inspiration to others.

# **In-kind Donors**

We are able to provide even more for our children, youth, and families thanks to the incredibly generous gifts of our donors in-kind.

Each new student receives a new backpack full of supplies, toys and books are available for children at distributions of food and cleaning supplies, warm clothing and coats are given to children in need, masks are offered at all sites for staff and families – all and more are made possible through the thoughtful gifts from those listed here, and the many who prefer to be anonymous. Thank you!

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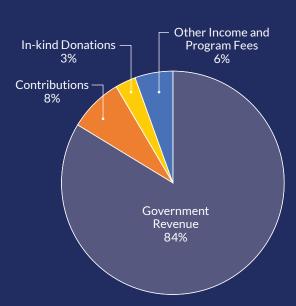




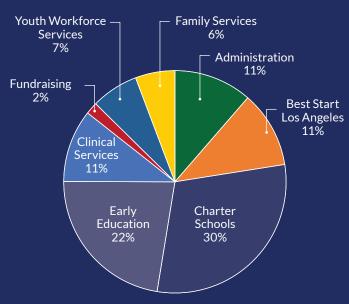
# **2020 - 2021 Financials**



# **Revenue And Support**



# **Operating Expenses**



#### (In Whole Numbers)

Income	FY 20/21 Total
Government Revenue	40,142,441
Contributions	3,754,693
In-kind Donations	1,428,687
Other Income and Program Fees	2,644,324
Total Income	47,970,145
Expenses	
Salaries	22,632,944
Payroll taxes and benefits	5,571,633
Occupancy	3,737,370
Interest expense	150,674
Subcontractors	909,821
Office Supplies	172,238
Program Supplies	451,230
Furniture & Equipment/Vehicles	1,074,404
Consultants/Professional Services	1,324,375
Participant Wages	1,506,257
Insurance	145,375
Food/Kitchen Supplies	657,829
Family Support Funds	2,565,279
Professional Development	449,442
Information Technology	968,562
LAUSD Oversight/Fair Share	237,735
Payroll Processing	214,549
Depreciation	320,305
In-kind Expense	1,428,687
Miscellaneous Expense	1,932,851
Total Expenses	46,451,560

1,518,585

**UNAUDITED NUMBERS** 

Net Income (Loss)

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# **Janet's Story**

Janet came to PLN three years ago when her daughter was just five months old. She needed help with child care so she could work and provide for her family. Janet loved that Mary Jane formed strong bonds with her teachers and that the school was so welcoming with resources for Janet as well.

> When Janet became pregnant with her son, PLN was there for her when Roberto was born premature and had to have a number of surgeries. Teachers checked in daily on Janet and made sure that Mary Jane had materials at home to support her development and keep her learning, while mom had to care for Roberto 24/7.

> > In 2020, the pandemic closed the early education centers, but teachers and staff still found ways to keep the family on track: sending home toys, books, and ordering the special formula Roberto required.

There were times that Roberto and Janet were both in the hospital, and PLN would work with Janet to ensure Mary Jane could cope. She had become very emotional about her mom and about her brother's health, so PLN worked with Janet to provide books and handouts on managing her feelings. Furthermore, thanks to PLN's integrated model, they enrolled Mary Jane in therapy.

Now Roberto is back in the classroom and Janet has seen great strides in his development. "I was concerned with his

eating, but the teachers have a rapport with him. I notice by the way they care for my kid. They have a way to make him feel comfortable,

and he's now eating on his own."

Having grown up in the foster care system, Janet didn't have family or a network of support in her life. PLN became that family. "They are my village," Janet says of the teachers and staff. "I always feel comfortable asking for support. PLN really cares and goes the extra mile."

> "PLN really cares and goes the extra mile."

> > - Janet, PLN Mom



"Because PLN is such an intersectional organization where initiatives are layered and comprehensive, there's something for everyone. Once you're in, you don't want to leave because there are so many opportunities. **Every year, including the past** year, I see how we've grown our potential for true, lasting impact. There's no other organization like ours that does it allschools, mental health and community services."

> - Isabel Cueva, Director of Special Education at Para Los Niños Charter Schools

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## **Board of Directors**

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Malin Wong

Director

Guggenheim Partners Investment Management, LLC

# **Executive Team**

**Drew Furedi** 

Ed.D., President & Chief Executive Officer

**Deanette Brewer** 

Vice President of Human Resources

Angela Capone

Ph.D., Vice President of Early Education

Sarah Figueroa-Freeman

Ed.D., Vice President & Chief Operating Officer Camille Gonzalez

Chief Financial Officer

Sam Joo

Vice President of Student and Community Services

Dan Nieman

Vice President of External Affairs





"I am thankful for
Para Los Niños: a beacon of hope with
a unified mission to support our most
vulnerable children and their families.
PLN's work to uplift educational and
comprehensive social-emotional
services has helped to build strong
communities, particularly during the
COVID-19 pandemic. I look forward
to our continued work together."

- Los Angeles County Board of Supervisors Chair Hilda L. Solis,
Supervisor to the First District

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## **Get involved**

We can't do this work alone - it takes the partnership of dedicated staff and volunteers each year, and strategic investments, to empower our children, youth, and families to succeed. Please join us! Learn more at paralosninos.org.

# You Can Donate

Invest in the lives of over 10,000 children, youth, and families.

#### Para Los Niños provides:

**Education** to children as young as six-weeks old;

**Power** to families navigating stress, systematic oppression, and generational poverty, and;

**Strength** to communities organizing to build more vibrant, safe, and healthy neighborhoods.

# You Can Volunteer

Para Los Niños welcomes volunteers from corporations, community groups, colleges and schools. Help us support children and families by giving your time for a few hours, or on a regular basis – weekly or monthly.

Volunteers can help with mentoring, tutoring, college application assistance, athletics coaching, and administrative tasks.

# Join Our Team

We are always in search of dedicated, experienced professionals who value making a difference in the lives of children, youth and families.





"We are honored to support the mission of Para Los Niños and its community, as we believe in the power of education and opportunities to help all children realize their dreams. As a family, we prioritize giving back to our communities. This ensures greater equality and leads to advancement and success."

- The Baril Family, Para Los Niños volunteers, and long-time supporters

## **Para Los Niños Partners**

For over forty years, Para Los Niños has built relationships with organizations, corporations, and fellow non-profits to enrich the lives of our PLN families, but also the greater Los Angeles community. Some of these partnerships are decades long, others are nascent, but together we believe in the potential of children, youth, and families, and together, we make Los Angeles a better place for all.

In 2020, these partnerships were more vital than ever to develop meaningful experiences for students, families, and volunteers. Throughout the year, virtual mentors and readers joined students, parties were held with shared activities on screen, and partners showed up in person to deliver needed supplies, books, and their time.

**Albertsons** 

Amazon

Arch Insurance

Brentwood School

CAA / Ben Kramer

Camp Harmony

Cartoon Network / Warner Bros

Caruso

**Cold Storage** 

**Cooper Building** 

Cotton On

**DCI Engineers** 

**Dodgers Latino Employee Resource Group** 

Cristina Dominguez

The Ella Fitzgerald Foundation

Friars Charitable Foundation

FX / Nick Grad

Gibson Dunn

Gray Space Inc / Jen Ralls

Harvard Westlake

Hunton Williams

**KIECC Early Childhood Center** 

Los Angeles Kings

Los Angeles Police Department

Loyola High School of Los Angeles
Microsoft HOLA Employee Group

National Charity League

Netflix

O'Melveny & Meyers

Oracle

Pango Group

**Paul Hastings** 

**Rhino Records** 

St. Paul the Apostle Elementary School

Team Provident / Hans Hagenmayer

**United Talent Agency** 

Vedder Price

Whittier Woodworkers

WSP

"National Charity League, Los Angeles has partnered with Para Los Niños for nearly a decade, investing together in the success of our community. The NCL and PLN missions to promote opportunities for families go hand in hand. We are especially motivated by the meaningful, hands-on experiences our mother/daughter membership is offered by working with PLN—we grow just as much as the children and youth we serve."

- Suzanne Boone, Executive Director, National Charity League

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